

## Disclaimer

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# Agenda

- •
- A. Market Update, Key Highlights and Portfolio Overview
- B. Strategy
- C. Presentation of Financial Statements
- D. Credit Metrics Update
- E. Closing remarks
- F. Appendix

#### 2021 H1 in review

- For the six months ended June 30, 2021, Bevco recorded operating income of €61.1 million and other comprehensive income of €768.4 million as a result of dividends and fair value changes of its core holding, AB InBev, together with its portfolio of high quality businesses.
- Throughout H1 2021 Bevco continued to prudently manage its balance sheet.
  - In June 2021, Bevco issued a €600m long 8-year (2030 maturity) bond and in July 2021, repaid in full the outstanding balance of its 2023 bonds, in debt neutral transactions
  - Despite equity market volatility, Bevco maintained LTV ratio at 14.0% (excl. DLOM) as of June 30, 2021
- Bevco maintains a diversified portfolio and a conservative balance sheet, and is rated-BBB (stable outlook) by S&P last published in April 2021.

#### Portfolio update

**The liquidity and diversification** of Bevco's investment portfolio has improved as investees pursued listings and restrictions period expiration fell within a three-month (i.e., the current) period



- In October 2021, the DLOM on the AB InBev restricted shares lapsed.
- DLOM lapse is expected to improve the liquidity profile.



- Bevco sold 4.7 million KDP shares at an average price of USD 32.21 per share for total proceeds of USD 150m or EUR 123m (including a net realized gain of €19.2 million).
- The restrictions on the KDP shares have lapsed and the KDP shares have a fair value of €943.1 million as of June 30, 2021.



Since 31 December 2020, Bevco's holding in JDE Peet's has been simplified to a direct holding by the Issuer of listed shares of JDE Peet's NV, listed on Euronext Amsterdam.

#### Bevco Lux S.à r.l. Debt Investor Relations

# **Key Highlights**

#### A leading investment company:

As at June 30, 2021

Total AUM €
8.2 billion<sup>(1)</sup>

€8.5 billion ex. DLOM

High-quality investment portfolio

Total external net debt €1.175 bn<sup>(2)</sup>

BBB credit rating by S&P

#### **Consistent credit profile:**

As at June 30, 2021

LTV (ex.DLOM) 14.0%<sup>(3)</sup>

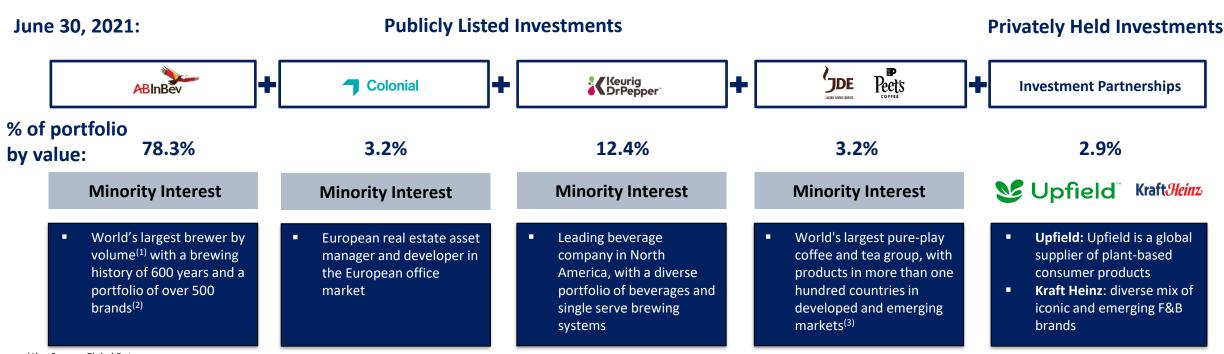




- (1) June 30, 2021, excluding discount for lack of marketability ("DLOM") of €277 million on holding of AB InBev restricted shares.
- (2) June 30, 2021, excluding preferred equity certificates held by affiliates of €175 million.
- (3) Bevco Lux S.à r.l. June 30, 2021. See page 19 for details.

#### Portfolio Overview

- Long-term constructive investor and partner
- Highly professional investment teams with a consumer focus globally
- Value-adding shareholder for its investees, supporting management teams over the long term



- (1) Source: Global Data.
- (2) Source: ABI 2020 Annual Report
- (3) Source: JDE Peet's FY20 Results Release

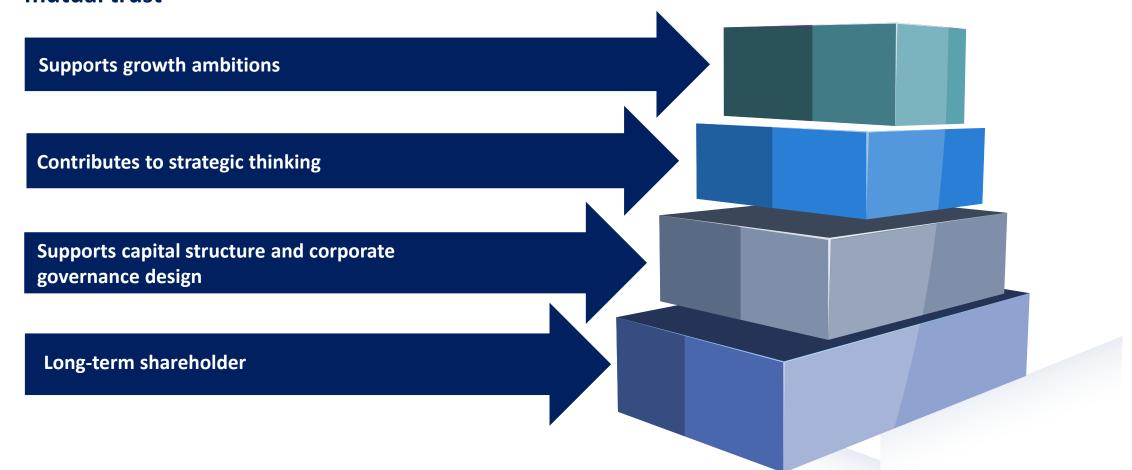
Percentages may not add to 100% due to rounding.

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#### Long term, Value added

SDG seeks to build and benefit from constructive, long term relationships with its investees built on mutual trust



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#### **Bevco Lux Balance Sheet**

| Assets   | Jun 30, 2021<br>unaudited<br>€ millions | Dec 31, 2020<br>€ millions |
|--|---|----------------------------|
| Fair Value of Restricted ABI Shares (96.9 million shares) <sup>(1) (2)</sup> | 5,613                                   | 4,978                      |
| Fair Value of Common ABI Shares (6.0 million shares) <sup>(1)</sup>          | 365                                     | 342                        |
| Fair Value of investment in Inmobiliaria Colonial, SOCIMI, S.A.              | 246                                     | 231                        |
| Fair Value of Restricted KDP Shares (3)                                      | -                                       | 552                        |
| Fair Value of Common KDP Shares <sup>(1) (3)</sup>                           | 943                                     | 357                        |
| Fair Value of JDE Peet's Shares (7.9 million shares) (1)                     | 241                                     | -                          |
| Fair Value of of private equity securities and partnerships                  | 225                                     | 527                        |
| Loans Granted <sup>(4)</sup>   | 499                                     | 316                        |
| Other Assets <sup>(5)</sup>  | 1                                       | 2                          |
| Cash & Cash Equivalents  | 89                                      | 129                        |
| Total Assets   | 8,222 <sup>(6)</sup>                    | 7,434                      |

| Liabilities and Equity              | Jun 30, 2021<br>unaudited<br>€ millions | Dec 31, 2020<br>€ millions |
|-------------------------------------|---|----------------------------|
| Loans and Borrowings <sup>(7)</sup> | 1,439                                   | 1,324                      |
| Other Current Liabilities           | 2                                       | 7                          |
| Equity                              | 6,781                                   | 6,103                      |
| Total liabilities and equity        | 8,222                                   | 7,434                      |

Note: Totals may not match because of rounding adjustments.

- (1) Fair value of shares as of June 30, 2021
- (2) Fair value of restricted shares includes DLOM (Discount for lack of marketability) of €277 million as of June 30, 2021 (€544 million as of December 31, 2020), representing a 4.70% (9.85 %) discount applied to the restricted shares. The fair value of restricted shares excluding DLOM is €5,890 million as of June 30, 2021 (€5,522 million as of December 31, 2020)
- (3) The restriction on the KDP shares have ceased for the period ended June 30, 2021 (December 31, 2020: DLOM of 5.42% or EUR 12,884K discount for six-month period restricted shares and 8.24% or EUR 29,381K discount for twelve-month period restricted shares). There were 31.8 million KDP shares owned by Bevco as of June 30, 2021.
- (4) Includes loan to affiliate Aguila Ltd.
- (5) Includes intercompany, Luxembourg wealth tax advances, other foreign taxes and deferred charges
- (6) Excluding DLOM, total Assets would be equal to €8.5 billion
- (7) Includes Eurobonds and drawn component of revolver loans

| Bevco Lux Consolidated Profit and Loss |   |   |  |  |  |  |
|--|---|---|--|--|--|--|
|  | For six months ended June 30, 2021 unaudited € millions | For six months ended June 30, 2020 unaudited € millions |  |  |  |  |
| Total net income                       | 62  | 58  |  |  |  |  |
| Expenses                               |   |   |  |  |  |  |
| Administrative expenses                | (1)   | (1)   |  |  |  |  |
| Operating income                       | 61  | 57  |  |  |  |  |
| Finance cost & Other losses            | (34)  | (15)  |  |  |  |  |
| Profit before tax                      | 27  | 42  |  |  |  |  |
| Taxes                                  | -   | -   |  |  |  |  |
| Profit for the period                  | 27  | 42  |  |  |  |  |

Source: Bevco Lux S.à r.l. Consolidated financial statements for the six months ended June 30, 2021. Note: Totals may not match because of rounding adjustments

#### **Bevco Lux Segment Reporting**

|                                      |           |             | une 30, 2021<br>unaudited<br>€ millions          |       | For six months ended June 30, 2020<br>unaudited<br>€ millions |           |             |  |       |
|--------------------------------------|-----------|-------------|--|-------|---|-----------|-------------|--|-------|
|                                      | Beverages | Real Estate | Private equity<br>securities and<br>Partnerships | Total |   | Beverages | Real Estate | Private equity<br>securities and<br>Partnerships | Total |
| Total net income                     | 61        | -           | 1  | 62    | Total net income  | 52        | -           | 6  | 58    |
| Expenses                             |           |             |  |       | Expenses  |           |             |  |       |
| Administrative expenses              | (1)       | -           | -  | (1)   | Administrative expenses                                       | (1)       | -           | -  | (1)   |
| Operating income                     | 60        | -           | 1  | 61    | Operating income  | 51        | -           | 6  | 57    |
| Finance cost & Other losses (IFRS 9) |           |             |  | (34)  | Finance cost & Other losses (IFRS 9)                          |           |             |  | (15)  |
| Profit before tax                    |           |             |  | 27    | Profit before tax   |           |             | ,  | 42    |
| Taxes                                |           |             |  | -     | Taxes   |           |             |  | -     |
| Profit for the period                |           |             |  | 27    | Profit for the period   |           |             |  | 42    |

#### **Bevco Lux Consolidated Statement of Comprehensive Income**

|   | For six months ended June 30, 2021<br>unaudited<br>€ millions | For six months ended June 30, 2020<br>unaudited<br>€ millions |
|---|---|---|
| Profit for the period   | 27  | 42  |
| Other comprehensive income  |   |   |
| Net gain/(loss) on investment securities at fair value through other comprehensive income | 863   | (3,243)   |
| Net realised (loss) / gain on its privately held investment                               | (114)   | 154   |
| Net realised gain from disposal of equity securities                                      | 19  | -   |
| Other comprehensive income / (loss) for the period, net of tax                            | 768   | (3,089)   |
| Total comprehensive income / (loss) for the period  | 795   | (3,047)   |

#### Bevco Lux Consolidated Cash Flow Statement Page 1 of 2

|   | For six months ended June 30, 2021<br>unaudited<br>€ millions | For six months ended June 30, 2020<br>unaudited<br>€ millions |
|---|---|---|
| Cash flows from operating activities    |   |   |
| Profit before tax for the year          | 27  | 42  |
| Adjustments for:                        |   |   |
| Interest income                         | (3)   | (1)   |
| Dividend income                         | (59)  | (57)  |
| Finance costs & Other losses            | 34  | 15  |
|   | (1)   | (1)   |
| Changes in:                             |   |   |
| Other current assets                    | (1)   | -   |
| Other current liabilities               | 1   | -   |
|   |   |   |
| Cash (used in) operating activities     | (1)   | (1)   |
| Taxes paid                              | (4)   | -   |
| Net cash (used in) operating activities | (5)   | (1)   |

### Bevco Lux Consolidated Cash Flow Statement Page 2 of 2

|  | For six months ended June 30, 2021 | For six months ended June 30, 2020 |
|--|------------------------------------|------------------------------------|
|  | unaudited                          | unaudited                          |
|  | € millions                         | € millions                         |
| Cash flows from investing activities                     |                                    |                                    |
| Additional capital contribution to a private investee    | (1)                                | (1)                                |
| Loans granted  | (183)                              | (200)                              |
| Reimbursement of loans and other advances                | -                                  | 100                                |
| Interest received  | 3                                  | 1                                  |
| Dividend received  | 58                                 | 57                                 |
| Proceeds from disposal of investment securities          | 124                                | -                                  |
| Net cash generated from / (used in) investing activities | 1                                  | (43)                               |
|  |                                    |                                    |
| Cash flows from financing activities                     |                                    |                                    |
| Share premium reimbursement                              | (117)                              | -                                  |
| Proceeds from bond issuance                              | 594                                | -                                  |
| Bonds redemption   | (476)                              | -                                  |
| Proceeds from borrowings (credit institutions)           | -                                  | 361                                |
| Repayment of borrowings (credit institutions)            | -                                  | (261)                              |
| Finance costs paid                                       | (37)                               | (20)                               |
| Net cash (used in) / generated from financing activities | (36)                               | 80                                 |
|  |                                    |                                    |
| Net (decrease) / increase in cash and cash equivalents   | (40)                               | 36                                 |
| Cash and cash equivalents at the beginning of the period | 129                                | 22                                 |
| Cash and cash equivalents at the end of the period       | 89                                 | 58                                 |

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## **Credit Metrics Update**

#### Key H1 2021 events

In H1 2021, Bevco undertook a liability management (LM) exercise, extending its debt maturity profile meaningfully

- In June 2021, Bevco issued a €600m 2030 bond, using the proceeds towards a tender offer followed by a make whole redemption of the €600m 2023 bond outstanding
- The new 2030 long 8-year new issue carries a coupon of 1.00% payable annually in arrears and was issued at a yield of 1.124%

Also in H1 2021 Bevco renewed the term of one of its facility agreements and **extended the maturity date** of the credit facility for a period of **two years**.

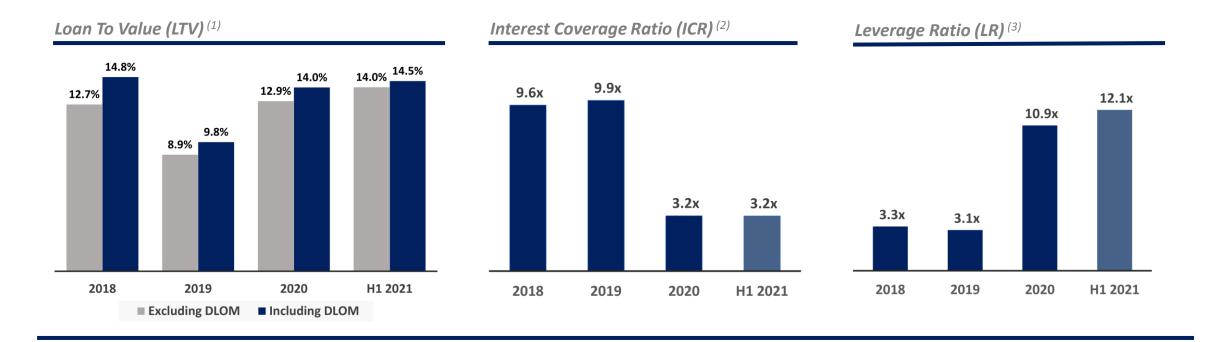
H1 2021 resulted in a **reduction of consolidated LTVs (incl. USD Bevco) from 13.0% to 12.6%**<sup>(1)</sup>, with an ICR of  $3.0x^{(2)}$  and a leverage ratio of  $10.7x^{(3)}$ 

<sup>(1)</sup> Based on USD Bevco S.à r.l. consolidated financials statements as of June 30, 2021. LTV defined as gross debt minus cash at hand, divided by Total Assets minus cash at hand and excluding DLOM.

<sup>(2)</sup> The H1 2021 Interest Coverage Ratio calculated using dividend income from ABI of EUR 5.4 million, Keurig Dr Pepper of EUR 14.6 million, Inmobiliaria Colonial of EUR 5.8 million, Private equity securities and partnerships of € 2.2 million, other interest receivables and similar income of €6.9 million, and less administrative costs of €2.2 million divided by interest expense including coupon on Eurobond, interest on other borrowings and excluded tender offer buyback expenses in the amount of EUR 24.54 million (2020 EUR 6.64 million)) of €32.8 million p.a. includes unused commitment fees and breakage fees. For June 30, 2021, US dollar amounts corresponding to P&L items are translated at the average of the trailing 6/12 month exchange rate of USD/EUR 1.2053; For June 30, 2021, US dollar amounts corresponding to balance sheet items are translated into Euro using the spot rate as at June 30, 2021 (December 31, 2020) of USD/EUR 1.1884 (1.2271).

<sup>(3)</sup> Calculated as net debt / (total income less operating expenses)

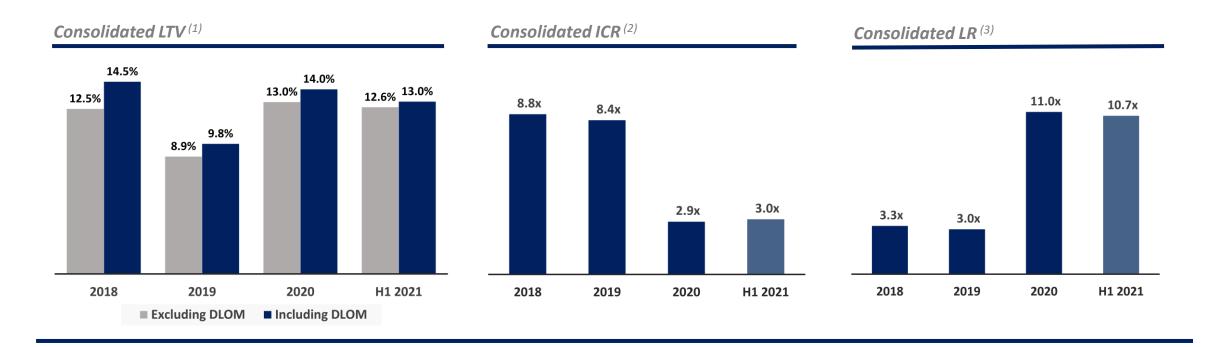
## Bevco Lux Core Ratios<sup>(1)</sup>



Source: Company filings.

- (1) Based on Bevco Lux S.à r.l. consolidated financials statements as of June 30, 2021. Figures presented do not include USD Bevco. LTV defined as gross debt minus cash at hand, divided by Total Assets minus cash at hand and excluding DLOM.
- (2) The June 30 Interest Coverage Ratio calculated using dividend income from ABI of EUR 5.4 million, Keurig Dr Pepper of EUR 14.6 million, Inmobiliaria Colonial of EUR 5.8 million, Private equity securities and partnerships of €22.3 million, other interest receivables and similar income of €5.1 million, and less administrative costs of €1.9 million divided by interest expense (including coupon on Eurobond, interest on other borrowings and excluded tender offer buyback expenses in the amount of EUR 24.54 million (2020 EUR 6.64 million) of EUR 30.4 million p.a. includes unused commitment fees and breakage fees on a LTM basis (Last Twelve Months).
- (3) Calculated as net debt / (total income less operating expenses)

## Bevco Lux and USD Bevco Core Ratios<sup>(1)</sup>



#### Source: Company filings

- (1) Based on USD Bevco S.à r.l. consolidated financials statements as of June 30, 2021. LTV defined as gross debt minus cash at hand, divided by Total Assets minus cash at hand and excluding DLOM.
- The June 30 Interest Coverage Ratio calculated using dividend income from ABI of EUR 51.4 million, Keurig Dr Pepper of EUR 14.6 million, Inmobiliaria Colonial of EUR 5.8 million, Private equity securities and partnerships of € 22.3 million, other interest receivables and similar income of €6.9 million, and less administrative costs of €2.2 million divided by interest expense including coupon on Eurobond, interest on other borrowings and excluded tender offer buyback expenses in the amount of EUR 24.54 million (2020 EUR 6.64 million)) of €32.8 million p.a. includes unused commitment fees and breakage fees. For June 30, 2021 (2020, 2019, 2018), US dollar amounts corresponding to P&L items are translated at the average of the trailing 6/12 month (12/12 month for 2020, 2019, 2018) exchange rate of USD/EUR 1.2053 (1.1422, 1.1195, 1.1798); For June 30, 2021 (2020, 2019, 2018), US dollar amounts corresponding to balance sheet items are translated into Euro using the spot rate as at June 30, 2021 (December 31, 2020, December 31, 2019, December 31, 2018) of USD/EUR 1.1884 (1.2271, 1.1234, 1.1450).
- (3) Calculated as net debt / (total income less operating expenses). FX translations are conducted as per footnote 2

## Debt update

Secured Drawings

Debt maturity profile as at June 30, 2021

Drawdowns (€ million) (1)

Available facilities (€ million) (1)

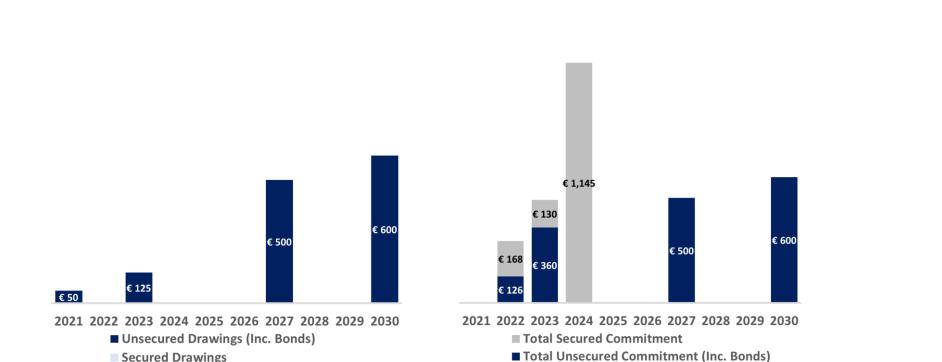
Aggregate drawings (€ million) (1)

€ 1,754

€ 1,275

■ Drawn (Inc. Bonds)

**■ Undrawn** 



<sup>(1)</sup> Profile shown as at June 30, 2021 as per audited financials statements. FX rate used to convert USD to EUR: 1.1884 Please refer to Subsequent Event section in Appendix

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## Summary

Market and portfolio Bevco has a defensive portfolio of consumer goods companies and prime real estate, which are high-quality companies and diversified across geographies and/or currencies

Where represented, Bevco has contributed to guiding the Board of Directors of its investees, as each managed recent market conditions

Capital

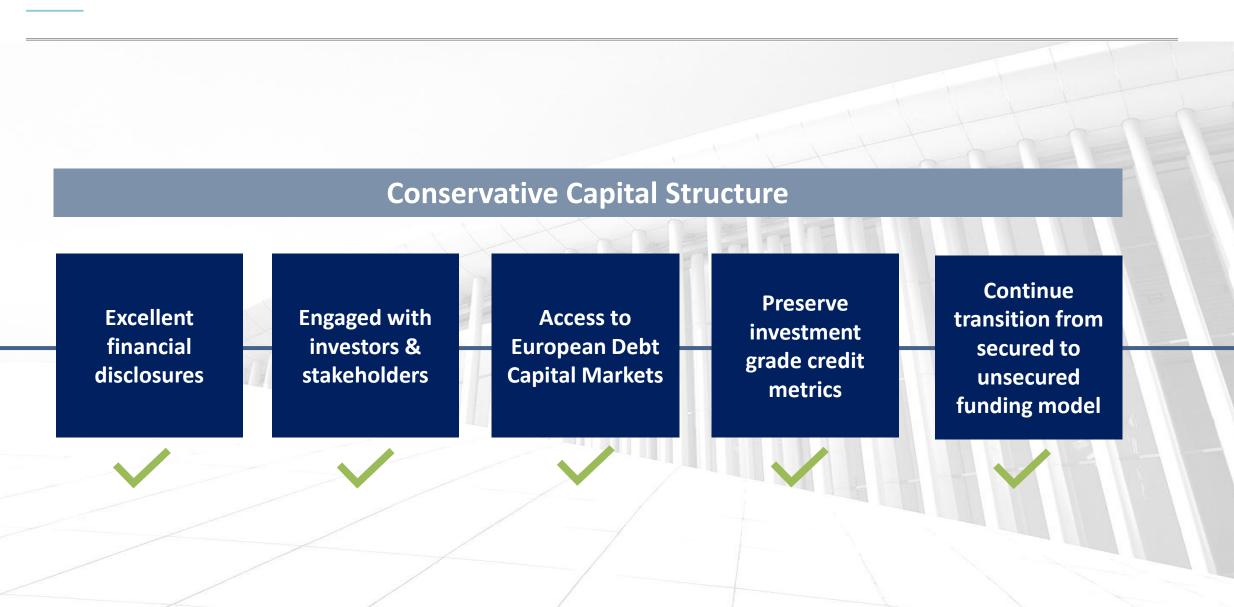
Structure

Bevco's investments remain resilient and are held by Bevco using a prudent capital structure

Bevco maintained a BBB rating (stable outlook) by S&P and LTV and ICR of 14.0% and 3.2x respectively as of June 30, 2021<sup>(1)</sup>

Liquidity

In July 2021, Bevco completed its Liability Management by extending the inaugural Eurobond maturity from 2023 into two equally-weighted bonds with maturities in 2027 and 2030. Additionally, Bevco continues to have significant unused credit facility headroom.





## **Bevco Lux Contacts**

| me  | Contact details   |  |  |
|---|---|--|--|
| Juan Carlos Garcia Canizares                    | Tel: +1 646-282-2644  |  |  |
| Member, Board of Managers<br>Bevco Lux S.à r.l. | Email: <u>JuanCarlos.Garcia@sni-international.lu</u> or: <u>jcgarcia@qcai.com</u> |  |  |
| Dominic Bursucanu                               | Tel: +352 2733 5510   |  |  |
| Finance Director Bevco Lux S.à r.l.             | Email: dominic.bursucanu@bevcolux.lu  |  |  |

# Bevco Lux S.à r.l. – Board of Managers

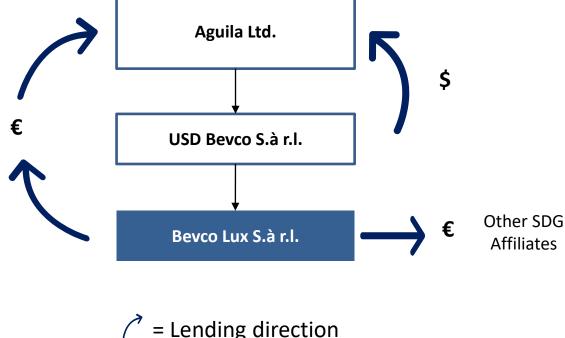
| Name                          | Background                        | Principal Outside Activity                                   |
|-------------------------------|-----------------------------------|--|
| Alec R. Anderson              | Trust & Corporate Law             | Chair & CEO at Quadrant Advisors Ltd.                        |
| Ivir Manguilimotan            | Accountancy & Corporate Secretary | Senior Manager at alterDomus                                 |
| Delphine Danhoui              | Tax Law                           | Knowledge Lawyer at CMS Luxembourg                           |
| Bruno Bagnouls                | Accountancy & Corporate Secretary | Member of the Senior Executive Team at alterDomus Luxembourg |
| Juan Carlos Garcia Canizares  | Financier                         | Managing Director at Quadrant Capital Advisors Inc.          |
| Carlos Alejandro Perez Davila | Financier                         | Managing Director at Quadrant Capital Advisors Inc.          |
| Alejandro Santo Domingo       | Financier                         | Managing Director at Quadrant Capital Advisors Inc.          |
| Melanie Wilkin                | Accountancy & Corporate Secretary | Senior Manager at alterDomus                                 |

# Related Party Transactions Efficient use of cash

- Excess USD/EUR cash efficiently used at a group level via transactions between legal entities
- All at arm's length basis;
  - Lending and borrowing between entities treated as separate legal entities within group
  - All transactions are regularly reviewed and approved by respective Board of Managers (Lux entities)/Board of Directors (other entities), as applicable
  - Interest rate set based on independently reviewed transfer pricing analysis by a Big 4 company
- Aguila, Bevco Lux and USD Bevco have all entered into two-way evergreen Committed Revolver Credit Facilities (CRCF) to manage cash flows

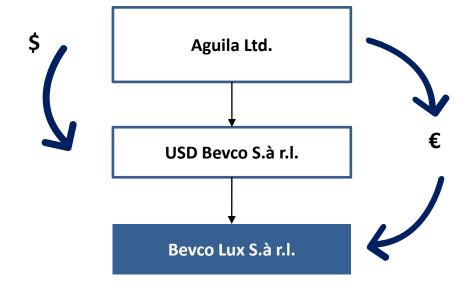
# Upstream Related party transaction Efficient cash management

- Bevco Lux, as group financing centre, extends loans on an arm's length basis with a spread to Aguila Ltd. or other SDG affiliate companies
- All transactions are in accordance with the group companies' transfer pricing policy
- Excess cash in EUR held by Bevco Lux is lent to Aguila Ltd. on an arm's length basis
- Excess cash in USD held by USD Bevco is lent to Aguila Ltd. on an arm's length basis



# Downstream Related party transaction Managing intra-year cyclicality

- Aguila Ltd. has evergreen CRCF in both EUR and USD for the benefit of Bevco Lux and USD Bevco, respectively
- All transactions are in accordance with the group companies' transfer pricing policy
- At year end, dividend is decided to mitigate outstanding balances and preserve credit metrics



= Lending direction

# All related party transactions year ended June 30, 2021

Record of all material related party transactions, as of June 30, 2021

#### **Upstream Related Party Transactions:**

- 1. As at June 30, 2021 Bevco Lux acts as lender for loans outstanding of €499 million to Aguila Ltd. under the evergreen loan facility at a combination of EURIBOR / applicable financial institutional funding cost + margin
- In August and December 2018 Bevco issued Preferred Equity Certificates (PECs) to its direct parent USD Bevco. The PECs carry a fixed interest rate and an applicable variable yield. As of June 30, 2021, the PECs amount issued including accrued interest was **EUR 176m**.

## Subsequent events in H2 2021

#### Financing activity

- On July 6, 2021, Bevco repaid **€124.6 million** for the remaining principal amount of the Eurobond 1.
- During the subsequent event period Bevco made €50.0 million drawdowns from its unsecured tranches with financial institutions.
- Bevco rolled over two €50.0 million unsecured tranche for additional three months and maturing on October 29,
   2021 and January 4, 2022, respectively.

#### **Investing activity**

- Bevco received €6.4 million net dividends.
- Bevco received a share premium reimbursement of €6.4 million from Inmobiliaria Colonial SOCIMI, S.A.
- Aguila Ltd. rolled over its **€498.8 million** outstanding loan facility with Bevco.

#### **Subsidiary**

• Liquidation of Quercus B.V. is expected to be finalised by the end of October 2021. The remaining net asset will be distributed to its direct parent company which is Bevco Lux.

Note: Detailed subsequent events included in the Appendix and financial statements

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### **Bond Holder Information**

#### **Bond Program to date:**

| Bevco Lux                 |                        |                      |                       |                       |              |  |  |
|---------------------------|------------------------|----------------------|-----------------------|-----------------------|--------------|--|--|
| Issue date <sup>(1)</sup> | Original amount issued | Amount outstanding   | Coupon <sup>(2)</sup> | Maturity              | ISIN         |  |  |
| September 16,<br>2020     | Euro €500<br>million   | Euro €500<br>million | 1.50%                 | September 16,<br>2027 | XS2231165668 |  |  |
| June 16, 2021             | Euro €600<br>million   | Euro €600<br>million | 1.00%                 | January 16,<br>2030   | XS2348703864 |  |  |

Bevco Lux maintains periodic communication with Standard and Poor's rating services (S&P) to provide historical financials and forward looking developments which may affect Bevco Lux credit metrics

<sup>(1)</sup> Listed on Luxembourg Stock Exchange

# Reflective of this credit quality, S&P rates Bevco Lux bonds as 'BBB'

#### **Current S&P Credit Rating:**

| Entity                | Agency | Long-term | Outlook | Last update      |
|-----------------------|--------|-----------|---------|------------------|
| Bevco Lux<br>S.à r.l. | S&P    | BBB       | Stable  | April 1,<br>2021 |

#### **Bond Credit Rating:**

| ISIN         | Security                    | Agency | Long-term | Outlook | Last update           |
|--------------|-----------------------------|--------|-----------|---------|-----------------------|
| XS2231165668 | Senior<br>Unsecured<br>Bond | S&P    | ВВВ       | -       | September<br>11, 2020 |
| XS2348703864 | Senior<br>Unsecured<br>Bond | S&P    | ВВВ       | -       | June 11,<br>2021      |