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Speakers









Alejandro Santo Domingo

Member, Board of Managers

Carlos Alejandro Perez Davila

Member, Board of Managers

Juan Carlos Garcia Canizares

Member, Board of Managers

Dominic Bursucanu

Finance Director

Agenda

- A. Market Update, Key Highlights and Portfolio Overview
- B. Strategy
- C. Presentation of Financial Statements
- D. Credit Metrics Update
- E. Closing remarks
- F. Appendix



Alejandro Santo Domingo

Member, Board of Managers

2019 in review

- For the calendar year ended December 2019 Bevco recorded Operating Income of €271.8 million and Other Comprehensive Income of €2.212 billion, from dividends and appreciation of its core holding, AB InBev, together with its portfolio of high quality businesses
- Throughout 2019 Bevco continued to prudently manage its balance sheet
 - In Q1, Bevco completed committed revolving credit facility ("CRCF") extensions totaling \$850 million to 3 and 5 year terms, adding unsecured financing tranches across lenders
 - In Q3, Bevco sold assets for €100 million, entirely applying proceeds to debt reduction
 - The combination of asset appreciation, selective realizations, and debt paydown resulted in a full-year reduction of consolidated LTVs from 12.7% as of December 31, 2018 to 8.9%⁽¹⁾ as of December 31, 2019 a reduction of ~380 basis points
- The more diversified portfolio, prudent financial management, and a conservative balance sheet, resulted in Standard and Poor's reaffirming Bevco's rating of BBB with a stable outlook in December 2019, while noting an increase in the upper target LTV range for Bevco from 15% to 20%
- These actions taken prior to recent market volatility enabled Bevco to conclude 2019 in a conservative position

Bevco Lux S.à r.l. Debt Investor Relations

Subsequent events in 2020

- In the context of the COVID-19 pandemic in Q1 of 2020, Bevco increased cash on hand by drawing down on its CRCFs
 - In Q1, Bevco drew on its secured and unsecured facilities a net total of €361 million
 - In turn, Bevco extended a €200 million loan on the existing arm's length interest-bearing facility to Aguila Ltd, of which €100 million is repaid in June and Bevco is to retain €249 million in cash, post repayment⁽¹⁾
- For the period ending in June 19, 2020, Bevco received distributions and dividends from its portfolio companies
 - On June 10, 2020 private equity securities and partnerships were redeemed in exchange for 27.3 million NYSE-listed shares in Keurig DrPepper, which represented a total redemption value of €690 million
 - On June 11, Bevco received €51 million in dividends from AB InBev, pursuant to the revised final 2019 dividend
- Taken together, Bevco anticipates to end H1 2020 in an estimated LTV in the low-to-mid teens per cent

Bevco Lux S.à r.l. Debt Investor Relations

Key Highlights

A leading investment company:

As at 31 December, 2019

Total AUM €8.5 billion⁽¹⁾

High-quality investment portfolio

Total external debt €831 million⁽²⁾

BBB credit rating by S&P

€9.4 billion ex. DLOM

Consistent credit profile:

As at 31 December, 2019

LTV (ex.DLOM) 8.9%⁽³⁾

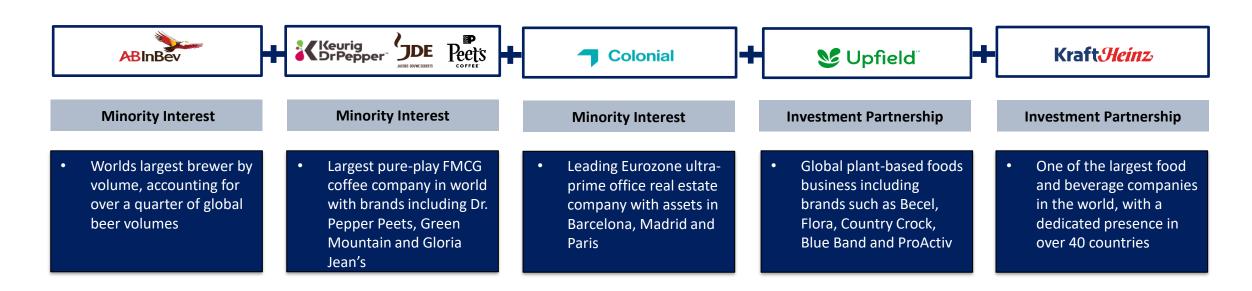




- December 31, 2019, excluding discount for lack of marketability ("DLOM") of €915 million on holding of AB InBev restricted shares.
- (2) December 31, 2019, excluding preferred equity certificates held by affiliates of €175 million.
- (3) Bevco Lux S.à r.l. December 31, 2019. See page 20 for details.

Portfolio Overview

- Long term constructive investor and partner
- Highly professional investment teams with a consumer focus globally
- Value-adding shareholder for its investees, supporting management teams over the long term



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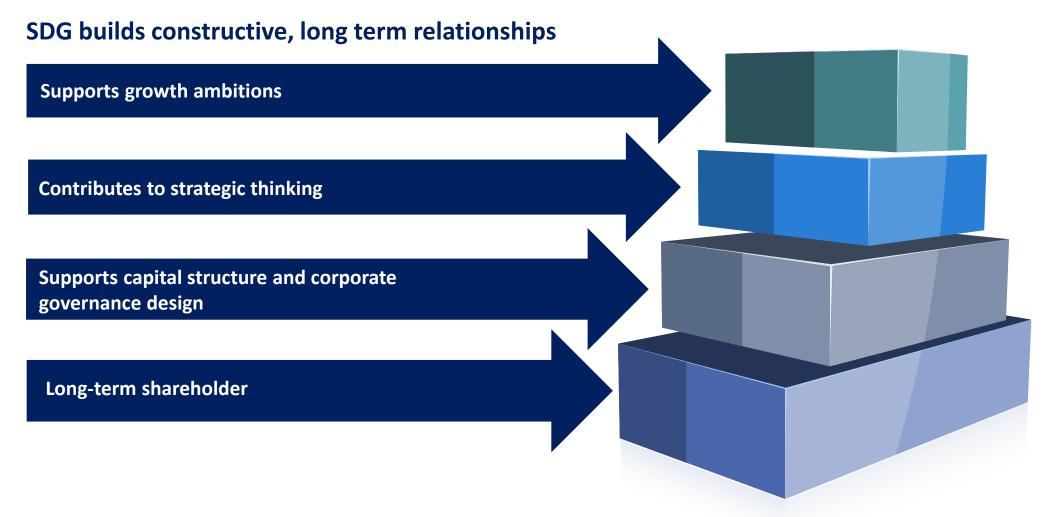
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Carlos Alejandro Perez Davila

Member, Board of Managers

Long term, Value added



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Juan Carlos Garcia Canizares

Member, Board of Managers



Dominic Bursucanu

Finance Director

Bevco Lux Balance Sheet

Assets	Dec 31, 2019 € millions	Dec 31, 2018 € millions
Fair Value of Restricted ABI Shares (96.9 million shares) ^{(1) (2)}	6,128	4,500
Fair Value of Common ABI Shares (6.0 million shares) ⁽¹⁾	436	346
Fair Value of investment in Inmobiliaria Colonial, SOCIMI, S.A.	328	312
Fair Value of of private equity securities and partnerships	1,494	1,342
Loans Granted ⁽³⁾	76	136
Other Assets ⁽⁴⁾	1	1
Cash & Cash Equivalents	22	11
Total Assets	8,485 ⁽⁵⁾	6,648

Liabilities and Equity	Dec 31, 2019 € millions	Dec 31, 2018 € millions
Loans and Borrowings ⁽⁶⁾	1,028	1,165
Other Current Liabilities	6	2
Equity	7,451	5,481
Total liabilities and equity	8,485	6,648

Note: Totals may not match because of rounding adjustments.

- (1) Fair value of shares as of December 31, 2019
- (2) Fair value of restricted shares includes DLOM (Discount for lack of marketability) of € 915 million as of December 31, 2019 (€ 1,089 million as of December 31, 2018), representing a 12.99% (19.48%) discount applied to the restricted shares. The fair value of restricted shares excluding DLOM is € 7,043 million as of December 31, 2019 (€ 5,589 million as of December 31, 2018)
- (3) Includes loan to affiliate Aguila Ltd.
- (4) Includes intercompany, Luxembourg wealth tax advances, other foreign taxes and deferred charges
- (5) Excluding DLOM, total Assets would be equal to € 9.4 billion
- (6) Includes Eurobond and drawn component of revolver loans

Source: Bevco Lux S.à r.l. Consolidated financial statements for the year ended December 31, 2019.

Bevco Lux Consolidated Profit and Loss				
	For the year ended Dec 31, 2019 € millions	For the year ended Dec 31, 2018 € millions		
Total net income	274	296		
Expenses				
Administrative expenses	(2)	(2)		
Operating income	272	294		
Finance cost & Other losses	(44)	(30)		
Profit before tax	228	264		
Taxes	(1)	(2)		
Profit for the year	227	262		

Source: Bevco Lux S.à r.l. Consolidated financial statements for the year ended December 31, 2019. Note: Totals may not match because of rounding adjustments

Bevco Lux Segment Reporting

	For the year ended Dec 31, 2 € mill			Dec 31, 2019 € millions
	Brewery	Real Estate	Private equity securities and Partnerships	Total
Total net income	187	3	85	275
Expenses				
Administrative expenses	(2)	-	(1)	(3)
Operating income	185	3	84	272
Finance cost & Other losses (IFRS 9)				(44)
Profit before tax			·	228
Taxes			,	(1)
Profit for the year				227

	For the year ended Dec 31, 2018 € millions			
I	Brewery	Real Estate	Private equity securities and Partnerships	Total
	292	-	4	296
	(1)	-	-	(1)
	291	-	4	295
				(31)
			,	264
				(2)
				262

Bevco Lux Consolidated Statement of Comprehensive Income

	For the year ended Dec 31, 2019 € millions	For the year ended Dec 31, 2018 € millions
Profit for the year	227	262
Other comprehensive income		
Net gain/(loss) on investments in equity instruments at fair value through other comprehensive income	1,961	(3,065)
Net gain on disposal of investment securities	29	-
Income tax relating to these items	(5)	-
Other comprehensive income/(loss) for the year, net of tax	1,985	(3,065)
Total comprehensive income/(loss) for the year	2,212	(2,803)

Bevco Lux Consolidated Cash Flow Statement Page 1 of 2

	For the year ended Dec 31, 2019 € millions	For the year ended Dec, 2018 € millions
Cash flows from operating activities		
Profit before tax for the year	228	264
Adjustments for:		
Interest income	(2)	(5)
Dividend income	(272)	(291)
Finance costs & Other losses	44	32
	(2)	-
Changes in:		
Other current assets	1	(1)
Other current liabilities	-	1
Cash used in operating activities	(1)	-
Other taxes paid	(2)	-
Net cash used in operating activities	(3)	-

Bevco Lux Consolidated Cash Flow Statement Page 2 of 2 For the year ended Dec 31, 2018 For the year ended Dec 31, 2019 **€** millions **€** millions **Cash flows from investing activities** Additional capital contribution to a private investee (1) (130)(305)Loans granted Reimbursement of loans and other advances 190 220 Reimbursement of investments held in equity securities Interest received Dividend received 272 291 Proceeds from disposal of investment securities 100 438 211 Net cash generated from investing activities **Cash flows from financing activities** Distributions for the year (242)(274)Proceeds from bond issuance 792 Proceeds from borrowings (credit institutions) 255 280 Repayment of borrowings (credit institutions) (395)(984)Finance costs paid (41)(22)Net cash used in financing activities (423)(208)Net increase in cash and cash equivalents 11 Impact of the acquisition of subsidiaries Cash and cash equivalents at the beginning of the period 11 Effects of foreign currency translation differences Cash and cash equivalents at the end of the period 22 11

Source: Bevco Lux S.à r.l. Consolidated financial statements for the year ended December 31, 2019 Note: Totals may not match because of rounding adjustments

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Juan Carlos Garcia Canizares

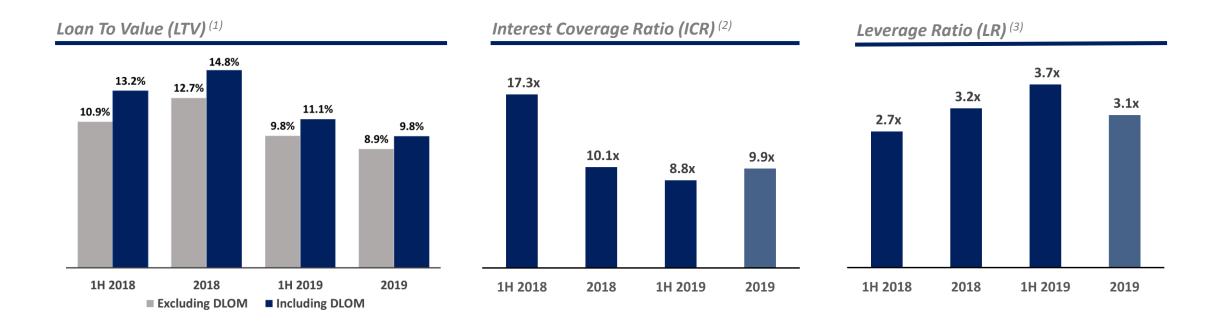
Member, Board of Managers

Credit Metrics Update

Key 2019 events

- Throughout 2019 Bevco continued to prudently manage its balance sheet
 - In Q1, Bevco completed CRCF extensions totaling \$850 million to 3 and 5 year terms, continuing to add unsecured tranches to its CRCFs
 - In Q3, realized €100 million in asset sales, applying proceeds to debt reduction
- Taken together resulted in a full-year reduction of consolidated LTVs from 12.7% to 8.9%⁽¹⁾ a reduction of \sim 380 basis points; with an ICR of 9.9x⁽²⁾ and a leverage ratio of 3.1x⁽³⁾
- In December 2019, S&P reaffirmed a BBB rating with stable outlook for Bevco, noting an increase in the upper target LTV to 20%
- Taken together, Bevco anticipates to end H1 2020 in an estimated LTV in the low-to-mid teens per cent
- (1) Based on Bevco Lux S.à r.l. consolidated financials statements as of December 31, 2019. Figures presented do not include USD Bevco. LTV defined as gross debt minus cash at hand, divided by Total Assets minus cash at hand and excluding DLOM.
- (2) The December 2019 Interest Coverage Ratio calculated using dividend income from AB InBev of €185.2 million, Private equity securities and partnerships of €86.9 million, other interest receivables and similar income of €2.2 million, and less administrative costs of €2.4 million divided by interest expense (including coupon on Eurobond and interest on other borrowings and excluding interest expenses on borrowing from related party in the amount of €16.9 million) of €27.4 million p.a. Includes unused commitment fees and breakage fees
- (3) Calculated as net debt / (total income less operating expenses)

Bevco Lux Core Ratios⁽¹⁾



Source: Company filings.

- (1) Based on Bevco Lux S.à r.l. consolidated financials statements as of December 31, 2019. Figures presented do not include USD Bevco. LTV defined as gross debt minus cash at hand, divided by Total Assets minus cash at hand and excluding DLOM.
- (2) The December 2019 Interest Coverage Ratio calculated using dividend income from AB InBev of €185.2 million, Private equity securities and partnerships of €86.9 million, other interest receivables and similar income of €2.2 million, and less administrative costs of €2.4 million divided by interest expense (including coupon on Eurobond and interest on other borrowings and excluding interest expenses on borrowing from related party in the amount of €16.9 million) of €27.4 million p.a. Includes unused commitment fees and breakage fees
- (3) Calculated as net debt / (total income less operating expenses)

Bevco Lux and USD Bevco Core Ratios⁽¹⁾



Source: Company filings

- (1) Based on USD Bevco S.à r.l. consolidated financials statements as of December 31, 2019. LTV defined as gross debt minus cash at hand, divided by Total Assets minus cash at hand and excluding DLOM.
- (2) The December 2019 Interest Coverage Ratio calculated using dividend income from ABI of €185.2 million, Private equity securities and partnerships of €86.9 million, other interest receivables and similar income of €4.6 million, and less administrative costs of €2.9 million divided by interest expense (including coupon on Eurobond and interest on other borrowings and excluding interest expenses on borrowing from related party in the amount of €16.7 million) of €32.7 million p.a. Includes unused commitment fees and breakage fees. For December 31, 2019 (H1 2019, 2018, H1 2018), US dollar amounts corresponding to P&L items are translated at the average of the trailing 12 month exchange rate of USD/EUR 1.1195 (1.1297, 1.1798, 1.1930); For December 31, 2019 (H1 2019, 2018, H1 2018), US dollar amounts corresponding to balance sheet items are translated into Euro using the spot rate as at December 31, 2019 (June 30, 2019, December 31, 2018, June 30, 2018) of USD/EUR 1.1234 (1.1380, 1.1450, 1.1658).
- (3) Calculated as net debt / (total income less operating expenses). FX translations are conducted as per footnote 2

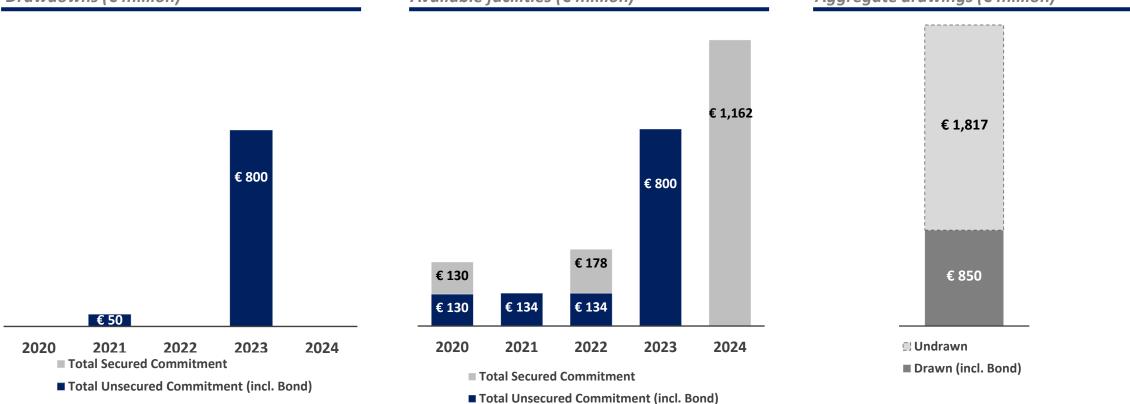
Debt update

Debt maturity profile as at December 31, 2019

Drawdowns (€ million) (1)



Aggregate drawings (€ million) (1)



⁽¹⁾ Profile shown as at December 31, 2019 as per audited financials statements. FX rate used to convert USD to EUR: 1.1234 Please refer to Subsequent Event section in Appendix

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Alejandro Santo Domingo

Member, Board of Managers

Closing remarks

Market and portfolio Since February 2020, Members of Bevco's Board of Managers (as members of the Boards of Directors or Supervisory Boards of investees) have been active and constructive as each Board articulated portfolio companies' responses to recent market conditions

Despite the impact of Covid-19 on the valuations of Bevco's publicly-traded investments, Bevco has a defensive portfolio of consumer goods companies and prime real estate, which are high-quality companies and diversified across geographies and/or currencies

Capital

Structure

Bevco remains resilient at the asset level combined with a prudent capital structure

Bevco concluded 2019 in a conservative position and with a BBB rating (stable outlook) by S&P and LTV and ICR of 8.9% and 9.9x respectively as of December 31, 2019⁽¹⁾

Liquidity

In 2020, in response to market volatility Bevco increased cash at hand, and continues to have significant unused credit facility headroom

Ongoing commitment

Conservative Capital Structure

Excellent financial disclosures

Engaged with investors & stakeholders

Access to
European Debt
Capital Markets

Preserve investment grade credit metrics

Continue transition from secured to unsecured funding model





Bevco Lux Contacts

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Bevco Lux S.à r.l. – Board of Managers

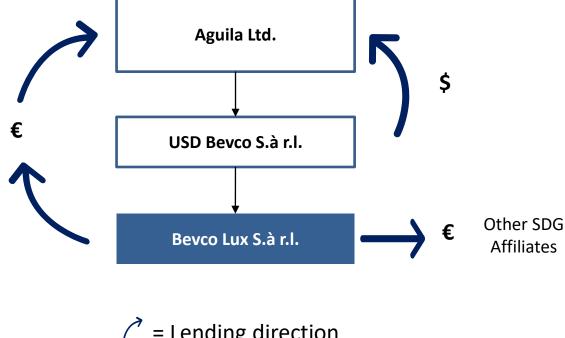
Name	Background	Principal Outside Activity
Alec R. Anderson	Trust & Corporate Law	Chair & CEO at Quadrant Advisors Ltd.
Benoit Carpentier de Changy	Accountancy & Corporate Secretary	Senior Manager at alterDomus
Delphine Danhoui Tax Law Counsel, PG TAX at Baker & M		Counsel, PG TAX at Baker & McKenzie
Christophe Davezac	Accountancy & Corporate Secretary Director at alterDomus	
Juan Carlos Garcia Canizares	Financier	Managing Director at Quadrant Capital Advisors Inc.
Carlos Alejandro Perez Davila	Financier	Managing Director at Quadrant Capital Advisors Inc.
Alejandro Santo Domingo	Financier	Managing Director at Quadrant Capital Advisors Inc.
Melanie Wilkin	Accountancy & Corporate Secretary	Senior Manager at alterDomus

Related Party Transactions Efficient use of cash

- Excess USD/EUR cash efficiently used at a group level via transactions between legal entities
- All at arm's length basis;
 - Lending and borrowing between entities treated as separate legal entities within group
 - All transactions are regularly reviewed and approved by respective Board of Managers (Lux entities)/Board of Directors (other entities), as applicable
 - Interest rate set based on independently reviewed transfer pricing analysis by a Big 4 company
- Aguila, Bevco Lux and USD Bevco have all entered into two-way evergreen Committed Revolver Credit Facilities (CRCF) to manage cash flows

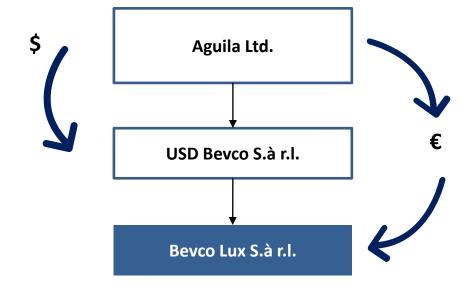
Upstream Related party transaction Efficient cash management

- Bevco Lux, as group financing centre, extends loans on an arm's length basis with a spread to Aguila Ltd. or other SDG affiliate companies
- All transactions are in accordance with the group companies' transfer pricing policy
- Excess cash in EUR held by Bevco Lux is lent to Aguila Ltd. on an arm's length basis
- Excess cash in USD held by USD Bevco is lent to Aguila Ltd. on an arm's length basis



Downstream Related party transaction Managing intra-year cyclicality

- Aguila Ltd. has evergreen CRCF in both EUR and USD for the benefit of Bevco Lux and USD Bevco, respectively
- All transactions are in accordance with the group companies' transfer pricing policy
- At year end, dividend is decided to mitigate outstanding balances and preserve credit metrics



= Lending direction

All related party transactions year ended December 31, 2019

Record of all material related party transactions, as of December 31, 2019

Upstream Related Party Transactions:

- 1. As at December 31, 2019 Bevco Lux acts as lender for loans outstanding of €76 million to Aguila Ltd. under the evergreen loan facility at a combination of EURIBOR / applicable financial institutional funding cost + margin
- Bevco Lux acts as a guarantor for a related entity in a transaction entered into in Q4, 2016, for the sum of €119 million to secure seller's finance for an acquisition originally made by Park S.à r.l., which was subsequently transferred to a related entity in July 30, 2018 as part of the reorganization. On March 21, 2019, the guarantee was cancelled and terminated.
- Bevco Lux acts as a guarantor for USD Bevco on a Letter of Credits ("SBLCs") to secure working capital loans of a related investment entity. The maximum exposure for which Bevco Lux could potentially become liable amounted to €5.5 million (\$6.0 million). On September 30, 2019, the SBLCs matured and effectively terminated.

Subsequent Events – Credit Facilities and Cash

Transactions reported after December 31, 2019 and on or before issuance date of the consolidated financial statements are as follows:

Credit institutions

 Bevco made net drawdowns from its secured and unsecured tranches with financial institutions amounting to €361 million

Upstream Related Party Transactions

2. Bevco disbursed a net €200 million loan on the existing arm's length interest-bearing facility to Aguila Ltd, of which €100 million is to be repaid by June 30, 2020

Eurobond

 Bevco settled the annual interest coupon on its Eurobond and paid to the bondholders for an amount of €14 million

Bevco to retain €249 million in cash at the Bevco level post repayment

Subsequent Events – Covid 19

- Covid-19 is having a negative impact on people, companies and financial markets across the world. The long term impact of Covid-19 on world economies and the Group, in particular, is not known, and Management will continue to monitor developments and their impact. The business disruption caused by Covid-19 is affecting financial markets, including equity market valuations and companies in general. Bevco Lux is closely monitoring the impacts of the Covid-19 epidemic on the activity of its subsidiaries and underlying investments.
- The Covid-19 virus epidemic does not have an impact on the accounting and financial situation of the Group at December 31, 2019, described in these consolidated financial statements as it is considered as a non-adjusting subsequent event.
- The Covid-19 virus epidemic has had a material impact on the valuations of the Group's publicly traded investments and possibly on the valuation of privately held investments. The expected effect will be reflected during the first half of 2020 and will be included under the financial caption "investment securities". The change in valuation has not had a negative impact on the Group's liquidity position.

Bond Holder Information

Bond Program to date:

Bevco Lux					
Issue date ⁽¹⁾	Original amount issued	Amount outstanding	Coupon ⁽²⁾	Maturity	ISIN
February 9, 2018	Euro €800 million	Euro €800 million	1.75%	February 9, 2023	XS1767050351

Bevco Lux maintains periodic communication with Standard and Poor's rating services (S&P) to provide historical financials and forward looking developments which may affect Bevco Lux credit metrics

⁽¹⁾ Listed on Luxembourg Stock Exchange

Reflective of this credit quality, S&P rates Bevco Lux bonds as 'BBB'

Current S&P Credit Rating:

Entity	Agency	Long-term	Outlook	Last update
Bevco Lux S.à r.l.	S&P	ВВВ	Stable	December 20, 2019

Bond Credit Rating:

Security	Agency	Long-term	Outlook	Last update
Senior Unsecured Bond	S&P	BBB	-	July 10, 2018