Bevco Lux S.à r.l.

# Earnings release December 31, 2017 supplemental information

May, 2018

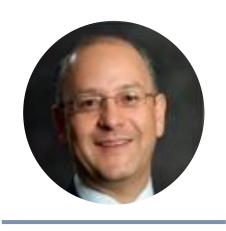
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**Alejandro Santo Domingo** 



**Carlos Alejandro Perez Davila** 



**Juan Carlos Garcia Canizares** 



**Dominic Bursucanu** 

- The Santo Domingo Group & Bevco Lux S.à r.l.
- Financial Statements as of December 31, 2017<sup>(1)</sup>
- Capital Structure Strategy
- Other information
- Short/Long Term Objectives

### Strategic Architects: Santo Domingo Group (SDG) as investor, as applicable

Bevco Lux S.à r.l. Debt Investor Relations

#### Constructive and Long Term Shareholder

 Participation in, and support to, Board of Directors, as long term reference shareholder with a unique investment horizon

#### **Focus on Strategic Thinking**

 Contribution to definition of strategic priorities, performance targets and to alignment of strategic goals, business plan and capital structure

#### **Inorganic Growth**

Contribution to inorganic growth: M&A sourcing, execution guidelines and integration via Board and Board Committees

#### Capital Structure and Corporate Governance

- Alignment of capital structure to business plan
- Contribution to executive compensation and to Corporate
  Governance via Board and Board Committees (where applicable)

Bevco Lux S.à r.l. (Bevco Lux) is an investment vehicle owned by the Santo Domingo Group (SDG) that manages the group's minority stake in Anheuser-Busch InBev (AB InBev)

#### Bevco Lux S.à r.l

- Luxembourg based investment vehicle
- Simple investment portfolio
- Over 80 years of experience and investment in the beverage sector
- 5.09%<sup>(1)</sup> ownership in AB InBev shares





- Worlds largest brewer by volume (2)
  - Equity Market Cap €188bn<sup>(3)</sup>

<sup>1)</sup> As at December 31, 2017 (Audited)

Euromonitor (16A)

<sup>3)</sup> As reported in AB InBev 2017 Annual Report

**Long-term Investment Focus Active and Engaged Experienced Management** Bevco Value creation **Simple Investment Portfolio** Lux **Conservative Managed Balance Sheet Investment Grade Credit** Metrics

**Expertise investing in consumer goods globally** 

5.09% owner of AB InBev shares (1)(2)

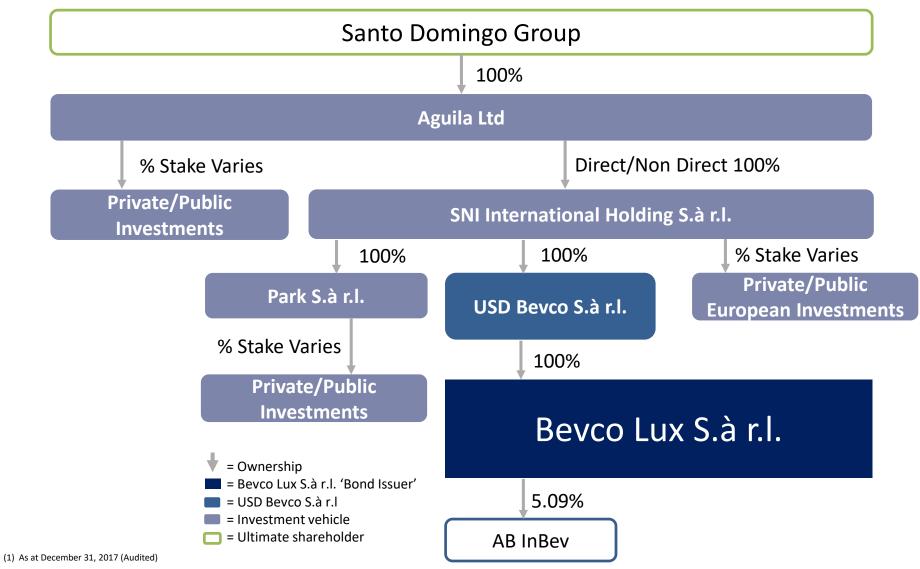
Stable cash flow from predictable dividends (4)(5)

Long-term investor in globally diversified company<sup>(3)</sup>

**Appoint one board member to AB InBev board**(2)

**Conservative credit metrics** 

- (1) As at December 31, 2017 (Audited)
- (2) Bevco Lux owns 5.09% of prominent industry leader ABI which accounts for 97.3% of Bevco Lux total assets.
- AB InBev geographically diversified platform balances the growth opportunities of developing markets with the stability and strength of developed markets
- (4) Bevco Lux ownership in ABI Restricted Shares entitles the appointment of one board member of ABI (subject to continuing ownership, among other conditions)
- (5) Bevco received EUR 370 million in annual dividends from ABI in calendar year 2017



**EUR** 

889

890

millions

#### **Bevco Lux Balance Sheet**

Assets	EUR millions	Liabilities
Fair Value of Restricted ABI Shares (96.9 million shares) <sup>(1) (2)</sup>	7,451	Loans and Borrowings
Fair Value of Common ABI Shares (6.0 million shares) <sup>(1)</sup>	559	Other Current Liabilities
Other Assets <sup>(3)</sup>	127	
Cash & Cash Equivalents	5	
Total Assets	8,142	Total Liabilities

Source: Bevco Lux S.à r.l. December 31, 2017 (Audited). Note: Totals vary because of rounding.

<sup>(1)</sup> Fair value of shares as of December 31, 2017.

<sup>(2)</sup> Fair value of restricted shares includes DLOM (Discount for lack of marketability) of EUR 1,570 million as of December 31, 2017, representing a 17.4% discount applied to the restricted shares. Fair value of restricted shares excluding DLOM is EUR 9,021 million as of December, 2017.

<sup>(3)</sup> Includes loans granted to other group entities and other current assets.

#### **Bevco Lux Profit and Loss**

In million Euros	For the year ended December 31, 2017
Total net income	373
Expenses	
Administrative expenses	(2)
Operating income	
Finance cost	(15)
Profit before tax	356
Profit for the period	350

Source: Bevco Lux S.à r.l. December 31, 2017. (Audited) Note: Totals vary because of rounding.

#### **Bevco Lux Statement of Comprehensive Income**

In million Euros	For the year ended December 31, 2017
Profit/(loss) for the year	350
Other comprehensive income	
Items that are or may be reclassified subsequently to profit or loss available-for-sale financial assets – net change in fair currency translations adjustment	232
Other comprehensive income/(loss) for the year	232
Total comprehensive income/(loss) for the year	582

#### Bevco Lux Financial Summary as of December 31, 2017 Bevo

Bevco Lux S.à r.l. Debt Investor Relations

#### Bevco Lux Cash Flow Statement Page 1 of 2

	For the year ended December 31, 2017
Cash flows from operating activities	EUR
Profit/(loss) before tax for the year	357
Adjustments for:	
Interest income	(4)
Dividend income	(370)
Finance costs - net	15
	(2)
Changes in:	
Other current assets	-
Other current liabilities	(2)
Cash generated (used in)/from operating activities	(4)
Net cash generated (used in)/from operating activities	(4)

Source: Bevco Lux S.à r.l. December 31, 2017. (Audited) Note: Totals vary because of rounding.

#### Bevco Lux Financial Summary as of December 31, 2017 Bevco Lux S.à r.l. Debt Investor Relations

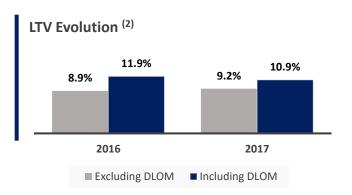
Bevco Lux Cash Flow Statement Page 2 of 2				
Cash flows from investing activities				
Acquisition of financial assets	(344)			
Loans granted	(502)			
Reimbursement of loans	50			
Interest received	2			
Dividend received	364			
Net cash (used in)/generated from investing activities	(429)			
Cash flows from financing activities				
Contributions for the year	299			
Proceeds from borrowings	395			
Repayment of borrowings	(387)			
Interest expenses paid	(24)			
Net cash (used in) financing activities	284			
Net (decrease)/increase in cash and cash equivalents	(149)			
Cash and cash equivalents at the beginning of the year	154			
Effects of foreign currency translation differences	(0)			
Cash and cash equivalents at the end of the year	5			

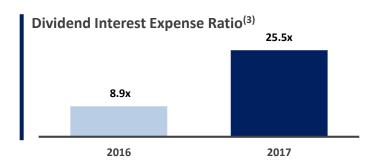
Source: Bevco Lux S.à r.l. December 31, 2017. (Audited) Note: Totals vary because of rounding.

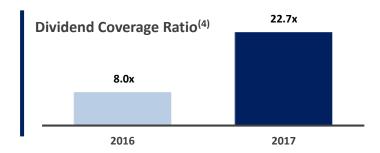
### Conservative leverage and coverage ratios

#### Source: Company filings

- Calculation on Bevco Lux finances from Bevco Lux financials December 31, 2017 (Audited). These do not include USD Bevco
- (2) Defined as outstanding debt quantum of EUR 890 million and EUR 895 million, December 31, 2016 and December 31, 2017 respectively, divided by fair value of Bevco Lux total assets which includes and excludes the ABI shares Discount for lack of marketability (DLOM))
- (3) Includes interest expense, unused commitment fees and breakage fees
- (4) Includes interest expense, unused commitment fees and breakage fees plus administrative expenses





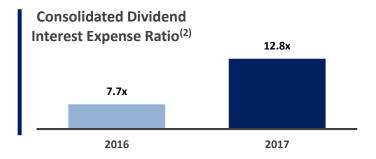


### **Key Credit Metrics: USD Bevco & Bevco Lux (USD Bevco Consolidated)**

#### Bevco Lux S.à r.l. Debt Investor Relations

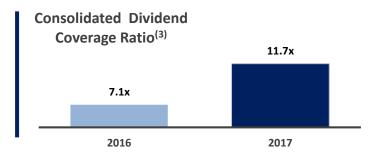
Consolidated leverage and conservative coverage ratios

# 17.1% 12.7% 17.1% 9.5% 11.3% 2016 2017 Excluding DLOM Including DLOM



#### Source: Company filings

- (1) Defined as outstanding debt quantum of EUR 1,279 million and EUR 926 million, December 31, 2016 and December 31, 2017 respectively, divided by fair value of Bevco Lux total assets which includes and excludes the ABI shares Discount for lack of marketability (DLOM))
- (2) Includes interest expense, unused commitment fees and breakage fees
- (3) Includes interest expense, unused commitment fees and breakage fees plus administrative expenses



# Capital Structure Strategy: Transitioning from secured to unsecured funding Bevco Lux

#### Bevco Lux S.à r.l. Debt Investor Relations

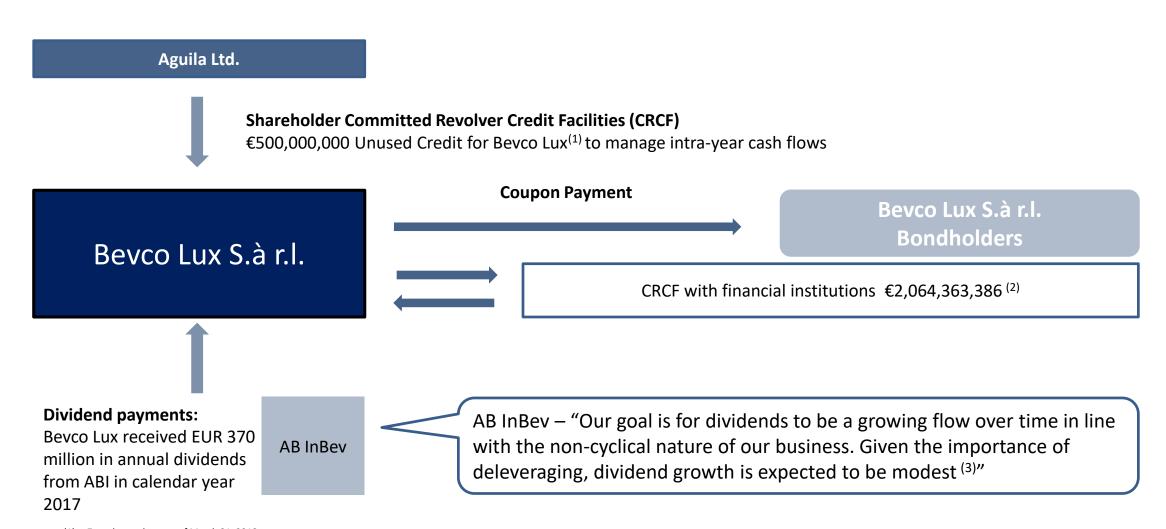
	<b>Before</b> (Audited as at December 31, 2017)	After (Unaudited, as at March 31, 2018)
Transitioning from:	Five Facilities	Four Facilities
Committed Revolver Credit Facilities (CRCF)	All Committed Facilities: €2.7bn <sup>(2)</sup> Financial Institution CRCF: €2.2bn <sup>(4)</sup> SDG CRCF: €500m	All Committed and DCM <sup>(1)</sup> Facilities: €3.3bn <sup>(2)(3)</sup> Financial Institution CRCF: €2bn <sup>(4)</sup> SDG CRCF: €500m
	Of which Drawn: €930m <sup>(4)</sup>	Of which Drawn: €130m
Unsecured Financing	Bond: €0m	Bond: €800m
	Combined Total Debt: €930m <sup>(2)(3)</sup>	Combined Total Debt: €930m <sup>(2)(3)</sup>

<sup>1)</sup> Debt Capital Markets; All CRCF data includes Bevco Lux and USD Bevco, Consolidated drawdowns

<sup>(2)</sup> Figure includes Aguila Ltd.

Figure includes Bond issue.

<sup>4)</sup> Figure rounded down.



- (1) Zero drawn down as of March 31, 2018
- (2) As at March 31, 2018
- (3) ABI Full Year and Fourth Quarter 2017 Results Presentation March 1, 2018 (p37)

#### **Bond Programme to date:**

Bevco Lux				
Original Amount Issued	Amount outstanding	Coupon	Maturity	ISIN
Eur 800m	Eur 800m	1.75%	9 <sup>th</sup> Feb 2023	XS1767050351

- Listed on Luxembourg Stock Exchange
- Step up coupon to protect debt investor
- Maturity date February 9, 2023

The Bevco Lux maintains periodic communication with Standard and Poor's rating services (S&P) to provide historical financials and forward looking developments which may affect the Bevco credit metrics.

#### **Credit Rating Profile**

#### **Current S&P Credit Rating:**

Entity	Agency	Long-term	Outlook	Last update
Bevco Lux	S&P	BBB-	Negative	23rd Jan 2018

The negative outlook on Bevco Lux reflects S&P's current negative outlook on AB InBev shares.

There are only a limited number of investment grade-rated investment vehicles across Europe of which Bevco Lux is one.

Bevco Lux seeks to preserve investment grade credit metrics.

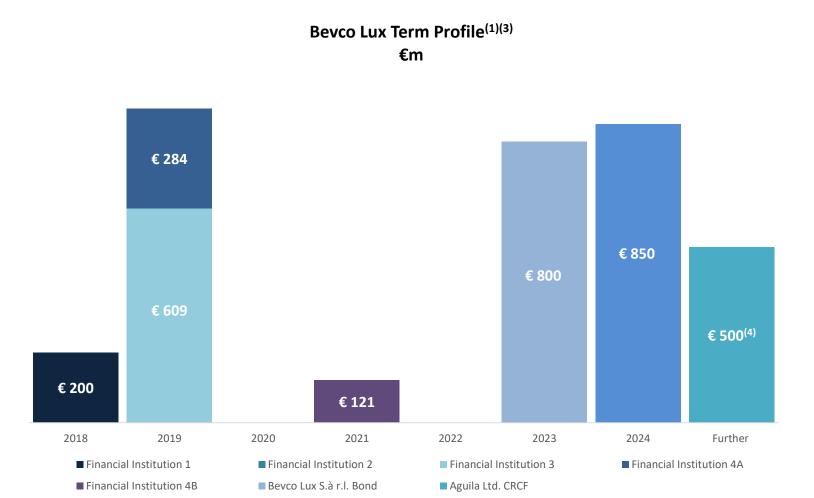
#### **Bond Credit Rating:**

Security	Agency	Long-term	Outlook	Last update
Senior Unsecured Bond	S&P	BBB-	-	23rd Jan 2018

#### **Available CRCF and Term Profile**

#### Bevco Lux S.à r.l. Debt Investor Relations





- (1) As at March 31, 2018
- ) Does not include Bevco Lux S.à r.l. bond or Aguila Ltd. Facility
- 3) Includes expiry date of credit facilities
- (4) €500m are not held with financial institutions

#### USD Bevco and Bevco Lux Update on secured loan facilities – pledged ABI shares

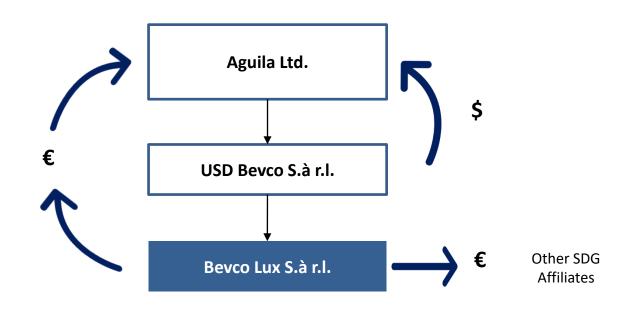
Bevco Lux S.à r.l. Debt Investor Relations

- Secured financial institution credit facilities are collateralised by restricted AB InBev shares.
- As at December 31, 2017<sup>(1)</sup>, Bevco had 42,420,219 of AB InBev shares pledged.
- 3,699,661 of AB InBev shares pledged to financial institution facility five are currently pending release with the share register. These shares will be released in Q2, 2018.
- After the release in Q2, 2018, Bevco will have 38,720,558 of AB InBev shares pledged.

- Excess USD/EUR cash efficiently used at a group level via transactions between legal entities.
- All at arm's length basis;
  - Lending and borrowing between entities treated as separate legal entities within group.
  - All transactions are regularly reviewed and approved by respective Board of Managers (Lux entities)/Board of Directors (other entities), as applicable.
  - Interest rate set based on transfer pricing analysis.
- Aguila, Bevco Lux and USD Bevco have all entered into two-way evergreen CRCF to manage cash flows.

## **Upstream Related party transaction Efficient cash management**

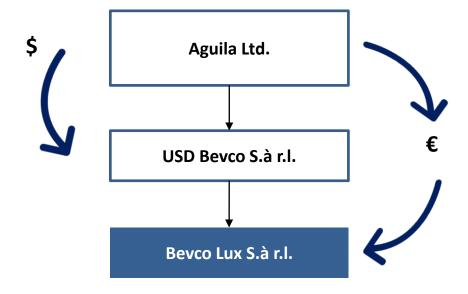
- Bevco Lux, as group financing centre, extends loans on an arm's length basis with a spread to Aguila or other SDG affiliate companies.
- All transactions are in accordance with related party transaction guidelines
- Excess cash in <u>EUR</u> held by Bevco Lux is lent to Aguila
- Excess cash in <u>USD</u> held by USD Bevco is lent to Aguila



= Lending direction

#### Downstream Related party transaction Managing intrayear cyclicality

- Aguila Ltd has evergreen CRCF in both EUR and USD for the benefit of Bevco Lux and USD Bevco, respectively.
- All transactions are in accordance with related party transaction guidelines
- At year end, dividend is decided to mitigate outstanding balances and preserve credit metrics



#### All related party transactions Year-end December 31, 2017

Record of related party transactions, as of December 31, 2017<sup>(1)</sup>

#### **Upstream Related Party Transactions:**

- 1. Bevco Lux has lent **EUR 51m** of excess cash to Aguila Ltd. under the evergreen loan facility at EURIBOR + margin
- Bevco Lux has lent EUR 75m to sister company Park S.à r.l. under the interest-bearing loan facility at Bevco Lux funding cost + margin
- 3. Bevco Lux act as a Guarantor for Park S.à r.l. in a transaction entered into in Q4, 2016, for the sum of **EUR 119m** to secure seller's finance for due to an acquisition made by Park S.à r.l.

#### **Downstream Related Party Transactions:**

1. None

#### **Conservative Capital Structure**

Improving financial disclosures

Continue
strengthening
dialogue with
S&P and fixed
income
investors

Continue to be able to access European Debt Capital Markets

Preserve investment grade credit metrics

Manage process from secured funding to unsecured funding model

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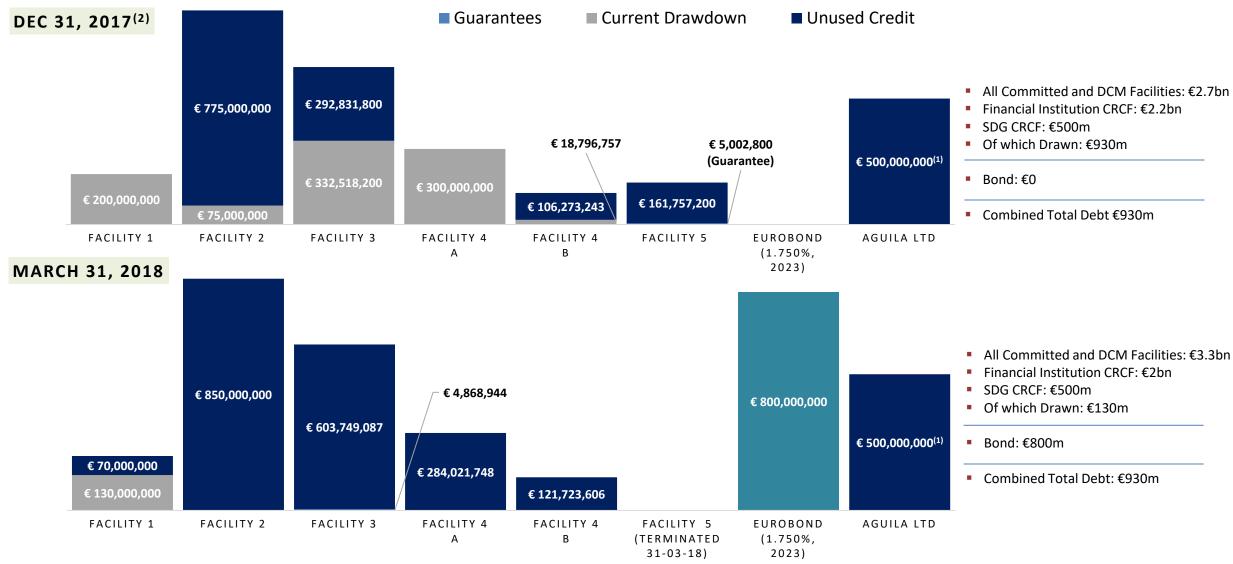
- Table of content:
  - Simplified Group Structure
  - Board of Managers
  - Drawdowns under committed revolver credit lines as of December 31, 2017



- Aguila Ltd Parent company 100% equity owned by the Santo Domingo Group.
- **SNI International Holding S.à r.l.** Luxembourg Holding company.
- Park S.à r.l. Luxembourg based investment vehicle for public and private investments.
- USD Bevco S.à r.l. Luxembourg investment vehicle to draw USD credit facilities.
- Bevco Lux S.à r.l. Bond issuer

#### Reduction in credit drawdown – Bevco Lux

#### Bevco Lux S.à r.l. Debt Investor Relations



<sup>(1)</sup> USD Bevco S.à r.l. CRCF with Aguila Ltd is not included in this figure. From a consolidated view (Bevco Lux S.à r.l. and USD Bevco S.à r.l.) the combined CRCF with Aguila Ltd. is €500m (Bevco Lux) and \$500m (USD Bevco). For the combined CRCF totals the following rates were used; December FX rate 1.1993 with combined CRCF of €916,900,000, March FX rate 1.2323 with combined CRCF of €905,745,354. The difference between the two amounts is due to currency fluctuations.

(2) Audited

# Drawdowns under committed revolver credit lines as of December 31, 2017 Bevco Lux and USD Bevco consolidated

#### Bevco Lux S.à r.l. Debt Investor Relations

Bevco Lux

Secured debt of Bevco Lux as of December 31, 2017					
	Principal amount				
Third parties				EUR	
Financial Institution 1	EUR	Fixed rate	16/08/2018	200,000,000	
Financial Institution 2	EUR	EURIBOR + margin	21/12/2024	75,000,000	
Financial Institution 3	EUR	EURIBOR + margin	11/10/2019	300,000,000	
Financial Institution 4 - Facility A	EUR	EURIBOR + margin	27/08/2019	300,000,000	
Financial Institution 4 - Facility B	EUR	EURIBOR + margin	26/08/2021	18,796,757	
Total secured debt				893,796,757	

USD Bevco

Secured debt of USD Bevco as of December 31, 2017					
	Principal amount				
Third parties				USD	
Financial Institution 3	USD	LIBOR + margin	11/10/2019	39,000,000	
Total secured debt				39,000,000	

Consolidated Bevco Lux & USD Bevco

Consolidated Secured Debt USD Bevco and Bevco Lux					
	Currency	Interest rate	Termination date	Principal amount	
Third parties				EUR	
Financial Institution 1	EUR	Fixed rate	16/08/2018	200,000,000	
Financial Institution 2	EUR	EURIBOR + margin	21/12/2024	75,000,000	
Financial Institution 3	EUR/USD	EURIBOR + margin	11/10/2019	332,518,969	
Financial Institution 4 - Facility A	EUR	EURIBOR + margin	27/08/2019	300,000,000	
Financial Institution 4 - Facility B	EUR	EURIBOR + margin	26/08/2021	18,796,757	
Total Consolidated secured debt				926,315,726	

Name	Background	Principal Outside Activity	
Alec R. Anderson	Tax and Corporate Law	Senior Partner at Conyers Dill & Pearman	
Valery Beuken	Accountancy & Corporate Secretary	Senior Manager at alterDomus	
Delphine Danhoui	Tax and Corporate Law	Avocat at Stibbe Luxembourg	
Christophe Davezac	Accountancy & Corporate Secretary	Director at alterDomus	
Juan Carlos Garcia Canizares	Financier	Managing Director at Quadrant Capital Advisors, Inc.	
Carlos Alejandro Perez Davila	Financier	Managing Director at Quadrant Capital Advisors, Inc.	
Alejandro Santo Domingo	Financier	Managing Director at Quadrant Capital Advisors, Inc.	
Melanie Wilkin	Accountancy & Corporate Secretary	Senior Manager at alterDomus	